



BOARD MEMBERS AND ADVISERS

Board Members (External)

Ms Sue Sutherland (appdi@hair Nov 10) Mr Alan J Frost (Chair, retired Nov 10) Mr Chris Appleton Dr Peter Barnwell

Mr Ian Carter Ms Joanna Dawson Mr Julian Francis Prof Christine Hallett Mr David Hines Mr Tim Lee

Ms Hannah McCarthy (resigned Jan 11)
Ms Fiona McMillan (resigned Jul(

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REPORT OF THE BOARD OF GOVERNORS

Scope and format of the financial statements

We are pleased to present the University's final nation entry, including the Operating and Financial statements financial statements comprise the consolidated the University and its wholly-owned substities, Bournemouth 067(i)2.16107(i).747207(td)sice955512(421639547](J)-59454(9)(2)-6365412(1)(3)-123.5-1(1)3(1)-12367(i)2.16107(i)2.161

REPORT OF THE BOARD OF GOVERNORS

Report of the Board of Governors

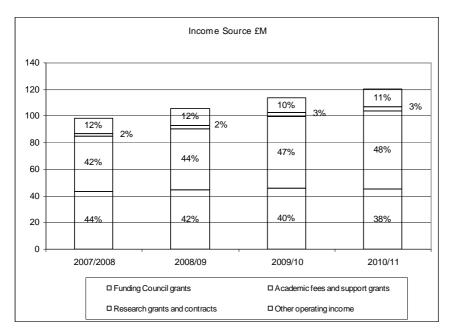
Overview

Bournemouth University has achieved so much in **once** areas of education, research and professionalique. Looking forward, we recently published our new Vision & **Was**BU2018: Creating, Sharing, Inspiring which outlines where we would like to be as an organisation by 2018. Its thision we will strive to create a student and free apperience that is stimulating, challenging and rewarding, in a worldss learning community that shares a unique flustic excellent education, research and professional practice.

During 2011 we have looked to our immediate future

REPORT OF THE BOARD OF GOVERNORS

Financial Highlights of the Year (continued)

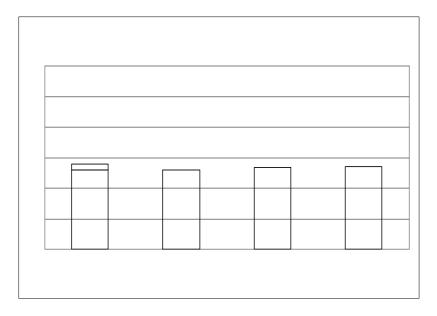


Expenditure

Staff costs increased by £0.6m from £53.4m in 2001£54.0m in 2011. Excluding the adjustment for FR\$Retirement Benefits), staff costs increased by £0.2m.

Other operating expenditure increased by £2.0m £2.0m £2.0m £2.0m £50.6m in 2011, an increase. 2014 Computer and equipment costs increased £0.5m, rent increase £0.4m and library spend increased by £0.4mn of this e costs reduced by £0.7m predominately due to under remember at partner colleges.

Depreciation increased £0.8m whilst interest payaeduced by £0.2m.



REPORT OF THE BOARD OF GOVERNORS

Financial Performance Indicators

The University achieved all 5 of its financial perhance indicators in 2011 as described below.

Surplus before adjustment for FRS17

The University recorded a surplus before adjusting FRS17 (Accounting for Pension Scheme Liabil) ties £11.1m in 2011 (2010 - £8.2m), this represented 9.2% of twen (2010 - 7.1%).

Total income

Total income increased by £6m from £115m in 2010 to

BOURNEMOUTH UNIVERSITY, HIGHER EDUCATION CORPORATION REPORT OF THE BOARD OF GOVERNORS

REPORT OF THE BOARD OF GOVERNORS

Bournemouth University and Public Benefit

Bournemouth University is required to demonstrate intomeets the requirement that its activities afrépublic benefit'. The Board members are aware of their duties with arrespect public benefit and are conversant with the respect to the public benefit and are conversant with the respect to the public benefit and are conversant with the respect to the public benefit and are conversant with the respect to the public benefit and are conversant with the respect to the public benefit and are conversant with the respect to the public benefit and are conversant with the respect to the public benefit and are conversant with the respect to the public benefit and are conversant with the respect to the public benefit and are conversant with the respect to the public benefit and are conversant with the respect to the public benefit and are conversant with the respect to the public benefit and are conversant with the respect to the public benefit and are conversant with the respect to the public benefit and are conversant with the respect to the public benefit and are conversant with the respect to the public benefit and are conversant with the respect to the public benefit and the respect to the respect to the public benefit and the respect to the resp

Bournemouth University is a Higher Education Corpionaiset up under the Higher & Further Education A292. The University is a Charity under Statute, also knownausexempt charity'. Following changes in challegislation, from 1 June 2010 HEFCE became the 'principal regulator' Higher Education Institutions (HEIs) in Englarhoat are exempt charities.

Education and Widening Access

At Bournemouth University we are committed to the crudetment of students from our region and to insee at he attractiveness to students both nationally and inationally.

We are committed to the development of our studentself-motivated, independent, lifelong learnerspowered to make significant contributions in their chosen careers.

As part of its package of fees and support fornther fees regime, BU has set out its plans to inspert £3.6m during 2012/13 of which £1.4m is new investment. This withtend the University's ambitions to engage withdents who are currently under-represented in higher education.

These new measures will include developing an **autreprogramme** with specific focus on learners frameas which traditionally have low participation rates in higheelucation, those who are leaving care and stadeith disabilities.

RESPONSIBILITIES OF THE UNIVERSITY BOARD

The University Board has adopted this Statements aumanary of its responsibilities. The Statement comments to the model Statement of Responsibilities published by the Contemporary Chairmen.

- 1. To approve the mission and strategic visionhed institution, long-term academic and business spland key performance indicators, and to ensure that the set the interests of stakeholders.
- 2. To delegate authority to the head of the intistitu (known as the Vice-Chancellor), as chief existent the academic, corporate, financial, estate and personnaneagement of the institution and to establish large under regular review the policies, procedures and linviits in such management functions as shall be under the authority of the Vice-Chancellor.
- 3. To ensure the establishment and monitoring **sfessys** of control and accountability, including **fincial** and operational controls and risk assessment, and **phones** for handling internal grievances and for **rgamga** conflicts of interest. The Audit, Risk and GovernanCommittee receives a report at each of its **rgsaction** the major risks facing the University. Any mattersonforcern are reported to the Board.
- 4. To ensure processes are in place to monitorearaduate the performance and effectiveness of rtbetetution against the plans and approved key performance atrodis, which should be, where possible and appartue present benchmarked against other comparable institutions.
- 5. To establish processes to monitor and evalument end effectiveness of the University itself. To ensure that similar processes are in place traitoricand evaluate the performance and effective be senate.
- 6. To conduct its business in accordance with **presentation** in higher education corporate governamed with the principles of public life drawn up by the Committee Standards in Public Life.
- 7. To safeguard the good name and values of this tuiting.
- 8. To appoint the Vice-Chancellor as chief executianed to put in place suitable arrangements for itroing his/her performance.
- 9. To appoint a Clerk to the University Board and etrosure that, if the person appointed has managerial responsibilities in the institution, there is arparapriate separation in the lines of accountability
- 10. To be the employing authority for all staff time institution and to be responsible for establish human resources strategy.
- 11. To be the principal financial and business **antith** of the institution, to ensure that proper **bus o**of account are keptti

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STATEMENT OF PRINCIPAL ACCOUNTING POLICIES

We have audited the financial statements of Bournuthnobiniversity for the year ended 31 July 2011 who comprise the Consolidated Income and Expenditure Account, Codated Statement of Total Recognised Gains and LotseeBalance Sheets for the Group and the University, the Codated Cash Flow Statement, the Consolidated Statemented Cost Surpluses and Deficits, the Statement of Praintal Cocounting Policies and the related notes. filmencial reporting framework that has been applied in their preparation properties and United Kingdom Accounting Practice).

This report is made solely to the University's Gonoers, as a body, in accordance with paragraph 12/24/Be Education Reform Act 1988. Our audit work has been undertaken that we might state to the University's Governthose matters we are required to state to them in an auditor professor for no other purpose. To the fullest retrieve mitted by law, we do not accept or assume responsibility to anyoher othan the University and the University's Govern

STATEMENT OF PRINCIPAL ACCOUNTING POLICIES

The following accounting policies have been applized sistently in dealing with items which are collected material in relation to the financial statements.

1. Accounting convention

The financial statements have been prepared **under**istorical cost convention as modified by **tereal**tuation of freehold property and equipment transferred to **Une**versity from Dorset County Council upon incorpionat and in accordance with both the Statement of Recondente Practice (SORP): Accounting for Further angellei Education and applicable Accounting Standards.

2. Basis of consolidation

The consolidated financial statements consolidate financial statements of the University, its **Who**wned subsidiaries and those entities it exercises cbotroignificant influence over for their financial ears ended 3th July 2011. Intra-group sales and profits are eliated on consolidation and all income and expenditingures relate to external transactions only. The consolid

CONSOLIDATED INCOME AND EXPENDITURE ACCOUNT

Note <u>201</u>1 <u>2010</u> £000 £000

INCOME

CONSOLIDATED STATEMENT OF HISTORICAL COST SURPLUSES & DEFICITS $\,$ FOR THE YEAR ENDED 31 $^{\rm ST}$ JULY 2011

	<u>2011</u> £000	<u>2010</u> £000
Surplus for the financial year	9,477	6,847
Difference between historical cost depreciation rghand actual depreciation charge on revalued fixed assets	401	401
Historical cost surplus after taxation	9,878	7,248

The notes on pages 21 to 36 form part of theseuaxcso

CONSOLIDATED BALANCE SHEET AS AT 31 ST JULY 2011

	Note	<u>2011</u> £000		<u>2010</u> £000	
Fixed assets Tangible assets Investments	8 8		75,838 117 		70,613 117 70,730
Current assets Stocks Investments Debtors Short-term deposits Cash at bank and in hand	9 8 10 18 18	19 63 3,942 28,431 2,894 35,349		21 71 4,104 23,367 1,25 28,816	
Creditors: Amounts falling due within one year	11	(19,352)		(18,829)	
Net current assets			15,997		9,987
Total assets less current liabilities			91,952		80,717
Creditors: Amounts falling due after more than oneyear	12		(23,121)		(23,047)
Pension liability	21		(24,488)		(21,476)
NET ASSETS			44,343		36,194
Deferred capital grants	13		22,282		22,215
Reserves Revaluation	14	6,518		6,919	
Revenue excluding pension reserve Pension reserve	21	40,031 (24,488)		28 5 (21,476)	36
Revenue including pension reserve	15	15,543	}	7,0	60
Total reserves			22,061		13,979
TOTAL			44,343		36,194

The notes on pages 21 to 36 form part of theseurateso

Approved and authorised for issue by the University on 4 November 2011

MS S SUTHERLAND Chair of the Board PROFESSOR J VINNEY Vice-Chancellor and Chief Executive

UNIVERSITY BALANCE SHEET AS AT 31 ST JULY 2011

	Note	<u>201</u> £0		<u>201</u> £00	
Fixed assets Tangible assets Investments	8 8		75,838 117		70,613 117
Current assets Stocks Debtors Short-term deposits Cash at bank and in hand	9 10	19 3,803 28,431 1,708	75,955	21 4,683 23,367 44 28,115	70,730
Creditors: Amounts falling due within one year	11	(19,325)		(19,181)	
Net current assets			14,636		8,934
Total assets less current liabilities	rt		1.68(()-0.	(7(t)-0.524389	(s)()]TJ /R11 9 Tf 242.711(8)6

CONSOLIDATED CASH FLOW STATEMENT FOR THE YEAR ENDED 31 ST JULY 2011

	Note	<u>2011</u> £000	<u>2010</u> £000
Net cash inflow from operating activities	16	14,497	12,772
Returns on investments and servicing of finance			
Interest received Interest element of bank loan Interest element of finance lease payment		426 (631) (1,028)	197 (552) (1,040)
Capital expenditure and financial investment		(1,233)	(1,395)
Purchase of tangible fixed assets (excluding leased assets)		(9,940)	(5,812)
Deferred capital grant received		1,946	3,575
		(7,994)	(2,237)
Cash inflow before use of liquid resources and finacing		5,270	9,140
Management of liquid resources	18	(5,064)	(11,308)
Financing	17	246	2,880
Increase in casd [()			

NOTES TO THE ACCOUNTS

		<u>2011</u> £000	<u>2010</u> £000
1.	Funding body grants		
	Recurrent grant Specific grant Deferred capital grants released (see note 13)	41,199 2,366	43,198 1,515
	- Buildings - Equipment	1,747 132	1,408 192
		45,444	46,313
2.	Tuition fees and education contracts		
	Full-time students Full-time students charged overseas fees Part-time f(a)-6.95711(42.11221(e)3.74727(a).15(7)-6.95711(,)]TJ)3.74	32,028 10,058 4	31,086 5607,

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NOTES TO THE ACCOUNTS

5. Staff (continued)

	<u>2011</u>	<u>2010</u>
	£000	£000
 Emoluments of senior post holders 		
Remuneration	724	751
Benefits in kind	14	12
Pension contributions	88	83
	826	846

Emoluments of senior post holders related to 6 beers of staff in 2011 (2010: 7 members of staff)

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NOTES TO THE ACCOUNTS

6. Other operating expenses (continued)

Within Legal and professional expenses are £21kQ2£6k) of fees paid to External Auditors for withes other than Audit.Reimbursement to governors for travel and subsietempenses in attending Board and Committee meetings amounted to £4,340 and related to sixrgovs (2010: £1,665 paid to five governors).

7.	Interest payable	<u>2011</u> £000	<u>2010</u> £000
	On finance leases Interest payable on bank loans Pension finance costs	1,028 631 559	1,040 552 788
		2,218	2,380

8. Tangible assets: Group and University

Tangible Fixed Assets

	Freehold and Leasehold Land and Buildings £000	Leasehold Improve- ments £000	Equipment £000	Assets in course of construction £000	Total £000
Cost/valuation					
At 1 August 2010	91,680	1,891	41,765	4,601	139,937
Additions Transfers	6,439	- -	541 - 	9,399 (6,439)	9,940
31 July 2011	98,119	1,891	42,306	7,561	149,877
Depreciation					
Accumulated at 1 August 2010	31,905	377	37,042	-	69,324
Charge for the year	3,044	76	1,595	-	4,715
31 July 2011	34,949	453	38,637	-	74,039
Net book value					
31 July 2011	63,170	1,438	3,669	7,561	75,838
31 July 2010	59,775	1,514	4,723	4,601	70,613

As a result of the Education Reform Act 1988 the riests in properties occupied by the University vigously held by Dorset County Council (DCC), were formally transmired, under the direction of the Education Asset Board (EAB), to the University itself with effect from 1st April 1989. Similarly, the University also acquaid unrestricted title to those moveable assets accludition funds previously paid by the DCC.

NOTES TO THE ACCOUNTS

8. Tangible assets (continued)

The cost/valuation of Land and Buildings comprises

Freeholds	<u>2011</u> £000	<u>2010</u> £000
Assets inherited upon incorporation: Property, valued at depreciated replacement cost Land, valued at transferred debt	,17 0 7 122	17,170 122
	17,292	17,292
Assets valued on an open market basis in 1990 Assets stated at cost	150 71,477	50 1 65,038
Assets held under finance leases (short leaseholds)	9,200	9,200
	98,119	91,680
		

The transitional rules set out in FRS15 Tangiblee FixAssets have been applied on implementing FRS15. Accordingly the book values at the date of impletation have been retained. In July 2011 freehout perty was valued by Webb Valuations, who calculated apents Insurance Reinstatement value of £234.9m Neta Book Value of £63.2m

Land and Buildings with a net book value of £630/47 includes assets held under finance leases with abook value of £5,980k (2010: £6,210k), on which £230kde/preciation was charged during the year.

Exchequer Funded Assets

The net book value of exchequer funded assetse databance sheet date was £21m. Where assets an irredoxpith the aid of Exchequer funded grants, the related to income over the expected useful life of the assets. (Sheen 13.)

Investments

Investments - University Shares in group companies Shares in CVCP Properties, plc Shares in LeNSE Limited Shares in Talis Shares in AdsFab Shares in Odstock Medical Ltd	Cost at 31 July 2011 £ 4 28,091 50,000 37,373 1,000 1	Cost at 31 July 2010 £ 8 28,091 50,000 37,373 1,000 1
Group Companies		
Southern Educational Enterprises Limited BU Innovations Limited Bournemouth University Limited South Coast Information and Library Services Limite	2 2 2 - - 4	2 2 2 2 2 ————

NOTES TO THE ACCOUNTS

11. Creditors: amounts falling due within one year

j	<u>20</u>	<u>)11</u>	<u>2010</u>	
	Group	University	Group	University
	£000	£000	£000	£000
Bank loans and overdrafts	2,045	2,045	793	793
Other loans	125	125	-	-
Obligations under finance leases	237	237	176	176
Trade creditors	4,408	4,396	3,890	4,318
Amounts owed to group companies	-	32	-	<u>-</u>
Other creditors	1,551	1,530	1,168	1,146
Social security and other taxation payable	1,236	,232	1,247	1,240
Accruals and deferred income	9,750	9,728	11,555	,5081
	19,352	19,325	18,829	19,181

Accruals and deferred income include £6,830k (2@80302k) of income received in advance in corineowith teaching and consultancy work.

12. Creditors: amounts falling due after more than oneyear

Group and University	<u>2011</u> £000	<u>2010</u> £000
Bank loans Finance leases Other creditor Other loans	12,921 9,687 200 313	13,000 9,923 124 -
	23,121	23,047

The bank loan is represented by £5m fixed rate lepayable by 2043 at an interest rate of 5.285 m fixed rate loan repayable by 2043 at ai387(_)-6.95711(_)6.38364()-6233.7un5 5 3a 2 425 [()-/(y)47s[(11.-29-30.389(294.4899.86 0 . -3e)7177.3,6.3px0(2(272 T75.42J3)3e)7177.36) T75.6456547487.77. -3e)7177.3,6.3px0(8)142 T75.42

NOTES TO THE ACCOUNTS

15. Revenue reserves (continued)

Group retained surplus for year	£000
University surplus for year Surplus generated by subsidiary undertakings	9,169 8 30
	9,477

16. Reconciliation of consolidated operating surplus tonet cash inflow from operating activities

	<u>2011</u>	<u>2010</u>
	£000	£000
Surplus after taxation	9,477	6,847
Depreciation	4,715	3,948
Deferred capital grants released	(1,879)	(1,600)
Interest receivable	(426)	(197)
Interest payable	2,218	2,380
Pension contribution less amounts charged to tipgraurplus	1,058	564
Decrease in stock	2	20
Decrease in debtors	162	2,078
Decrease in creditors	(830)	(1,270)
Decrease/(Increase) on investments	-	2
	14,497	12,772

17. Analysis of changes in consolidated financing during the year

Finance leases £000	Other loans £000	Bank Ioans £000	Total £000
10,099 - (175)	- 500 (63)	13,000 - (16)	23,099 500 (254)
9,924	437	12,984	23,345
	leases £000 10,099 - (175)	leases loans £000 £000 10,099 - - 500 (175) (63)	leases

18. Analysis of changes in net funds

Analysis of changes in her i	unus	Cash	Non cash	
	At 1 August 2010 £000	Movement £000	Movement £000	At 31 July 201 £000
Cash at bank and in hand Bank overdraft	1,253 (793)	1,641 (1,189)	-	2,894 (1,982)
	460	452	-	912
Short-term deposits Debts due within one year Debts due after one year	23,367 (176) (22,923)	5,064 54 (300)	(302) 302	28,431 (424) 9 (21) ,
	728	5,270	-	5,998
				

NOTES TO THE ACCOUNTS

19. Contingent liabilities

Nomination agreements

The University has entered into an arrangement with the for the supply of additional student acconduction in two buildings, Purbeck House a 519 bed accomplimed accility and Corfe House, a 308 bed facility he buildings are owned and managed by UNITE but the strict has a nomination agreement in place shahit guarantees a certain occupation level by its streat for which they pay full costs). If there we result in occupants the University would be liable to pay to phe guaranteed amount. To date no such claims be made.

The University has entered into an arrangement withectrum (Signpost Homes Limitetor the supply of additional student accommodation in three building beford House a 94 bed accommodation facility mey Regis House, a 400 bed facility and Chesil House, abbed facility. The buildings are owned and mandating Spectrum but the University has a nomination agreement place such that it guarantees a certain particum level by its students (for which they pay full costs) there were insufficient occupants the University und be liable to pay up to the guaranteed amount. To date no claims have been made.

20. Operating lease and Capital commitments

At 31 July 2011 the group was committed to malthregfollowing payments during the next year in example operating leases:

2011

BOURNEMOUTH UNIVERSITY, HIGHER EDUCATION CORPORATION NOTES TO THE ACCOUNTS

NOTES TO THE ACCOUNTS

21. Pensions (continued)

Because of the mutual nature of the scheme, themsecheassets are not hypothecated to individual trinistris and a scheme-wide contribution rate is set. The trinistrian is therefore exposed to actuarial risks consistent with other institutions' employees and is unable to tithe risk share of the underlying assets and liabilistic of the scheme on a consistent and reasonable basis are to the scheme as if it were a defined contribution of the scheme. As a result, the amount charged to the expenditure account represents the contribution above to the scheme in respect of the account in order.

The latest triennial actuarial valuation of the escale was at 31 March 2008. The actuary also carries review of the funding level each year between triennial artificians and details of his estimate of the funding latest 31 March 2011 are also included in this note.

The triennial valuation was carried out using three-jet unit method. Using the FRS17 formula as \$\formula\$ was a single employer scheme, the actuary estimated the abssets were sufficient to cover 104% of the blue which had accrued to members after allowing for expectator increases in earnings.

Since 31 March 2008 global investment markets local to fluctuate and as at 31 March 2011 attreary has estimated that the funding level on the FRS ts7 sbwas 86%. The estimate is based on the funding level on the FRS ts7 sbwas 86%. The estimate is based on the funding level on the FRS ts7 sbwas 86%.

March 2008, adjusted to reflect the fund's actumaleistment performance over the three years and gelsain market conditions.

The next formal triennial actuarial valuation is edas at 31 March 2011 and will incorporate allower for scheme benefit changes and any changes the trustake to the underlying actuarial assumptions. The contribution rate will be reviewed as part of exaluation and may be reviewed more frequently.

At 31 March 2011, USS had over 142,000 active members.

The total pension cost for the institution was £,625 (2010: £120,767). This includes £12,115 (2£)15,055) outstanding contributions at the balance sheet date contribution rate payable by the institution as 16% of pensionable salaries.

DCSS

This is a funded defined benefit scheme where **ritantions** payable are held in a trust separated **y**nfithe University. Full actuarial valuations are carried triennially, with the last full valuation being 31 March 2010.

The valuation has been updated to 31 July 201**t**ualified independent actuaries who estimate **tha**trtet liability as at 31 July 2011 4727(s)2.112(c)3.74889(o)-6.95711(n)-22856(2)-6.6107(l)-2.16107(a)-6.95826(a)3.74727(b)-6.956.997.15949113508(43.47856(4).27(a)3..7453.47856a4727(c4727(t)-2711t)

BOURNEMOUTH UNIVERSITY, HIGHER EDUCATION CORPORATION NOTES TO THE ACCOUNTS

21. Pensions (continued)

NOTES TO THE ACCOUNTS

21. Pensions (continued)

Amounts recognised in Statement of Recognised Gaiand Losses

	Year to 31 July 2011 £ 000	Year to 31 July 2010 £ 000
Actual return less expected return on pension sehessets Experience gains and losses Changes in assumptions underlying the present validate scheme	1,364 951	3,443 -
liabilities	(3,710)	(2,938)
Actuarial (loss)/gain recognised in the statememognised gains and losses	(1,395)	505

In 2010 a one-off actuarial gain on scheme liabilitof £2.7 million was included due to the chaimgine flation rate used to calculate pension increases from RPP_{to}

NOTES TO THE ACCOUNTS

21. Pensions (continued)

Reconciliation of opening & closing balances of theair value of scheme assets

	Year to 31 July 2011 £ 000	Year to 31 July 2010 £ 000
Opening fair value of scheme assets Expected return on scheme assets Actuarial gain Contributions by employer Contributions by scheme participants Estimated benefits paid (net of transfers in)	37,796 2,693 1,158 2,429 1,201 (985)	28,859 2,285 3,443 2,499 1,149 (439)
Fair value of scheme assets at end of period	44,292	37,796
Reconciliation of opening & closing balances of theet pension defic	it Year to 31 July 2011 £ 000	Year to 31 July 2010 £ 000
Deficit at beginning of the year Service cost Employer contributions Unfunded pension payments Past Service Costs Other finance costs Curtailments Actuarial gain	(21,476) (3,449) 2,417 12 - (559) (38) (1,395)	(20,629) (2,799) 2,487 12 2,703 (788) (264) (2,198)
Deficit at end of the year	(24,488)	(21,476)

BOURNEMOUTH UNIVERSITY, HIGHER EDUCATION CORPORATION NOTES TO THE ACCOUNTS

21. Pensions (continued)

Year to

Experience adjustments on scheme liabilities
Percentage of liabilities
Experience adjustments on scheme assets
Percentage of assets

Cumulative actuarial gain/(loss)

BOURNEMOUTH UNIVERSITY, HIGHER EDUCATION CORPORATION NOTES TO THE ACCOUNTS

23. Related Party Transactions (continued)

